

# Les vrais décideurs de l'OMC :

## Nos

Libertés.org

La Table ronde européenne des industriels (European Round Table : ERT) :  
<http://www.ert.be>

Liste des membres :

- Torvild Aakvaag - Norsk Hydro  
1986 - 1992  
Paul Adams
- British American Tobacco  
2005 - Ongoing  
Umberto Agnelli
- Fiat  
1983 - 1993  
Umberto Agnelli
- Fiat  
2003 - 2004  
Giovanni Agnelli
- Fiat  
1994 - 1996  
César Alierta Izuel
- Telefónica  
2001 - Ongoing  
Américo Amorim
- Amorim Investimentos E Participações  
1990 - 2002  
Nils S. Andersen
- A.P. Møller - Maersk Carlsberg  
2001
- Ongoing  
Belmiro de Azevedo
- SONAE, SGPS  
2004 - 2008  
Paulo Azevedo
- SONAE, SGPS  
2008 - Ongoing  
Percy Barnevik
- Investor AB (ABB)  
1996 - 2002

Álvaro Barreto

- Soporcel

2002 - 2004

Peter Baxendell

- Royal Dutch / Shell

1983 - 1983

Jean-Louis Beffa

- Saint-Gobain

1986 - Ongoing

Franco Bernabè

- Telecom Italia

2008 - Ongoing

Wulf Bernotat

- E.ON

2003 - Ongoing

Georges Besse

- Renault

1985 - 1986

Marcus Bierich

- Robert Bosch

1992 - 1997

Yves Boël

- Sofina

1988 - 1996

Vincent Bolloré

- Bolloré

1991 - 1993

Peter Bonfield

- BT

1996 - 2001

Cor Boonstra

- Philips

1996 - 2001

Jean-François van Boxmeer

- Heineken

2005 - Ongoing

Carlo Bozotti

- STMicroelectronics

2006 - Ongoing

Peter Brabeck-Letmathe

- Nestlé

1999 - Ongoing

Werner Breitschwerdt

- Daimler Benz

1986 - 1987

David Brennan

- AstraZeneca

2007 - Ongoing

Thierry Breton

- France Telecom

2004 - 2005

Nigel Broackes

- Trafalgar House

1990 - 1992

Martin Broughton

- British Airways (British American Tobacco)

2001 - Ongoing

Antonio Brufau

- Repsol YPF

2005 - Ongoing

Antony Burgmans

- Unilever

1999 - 2007

Simon Cairns

- B.A.T. Industries

1996 - 1998

Patrick Cescau

- Unilever

2007 - Ongoing

John Clark

- The Plessey Company

1984 - 1989

Roberto Colaninno

- Olivetti

1999 - 2001

Bertrand Collomb

- Lafarge (Lafarge Coppée)

1989 - 2007

François Cornélis

- PetroFina

1990 - 1999

Alfonso Cortina

- Repsol YPF

1996 - 2004

Gerhard Cromme

- ThyssenKrupp (Fried Krupp)

1992 - Ongoing

Dimitris Daskalopoulos

- SEV (Delta Holding, Vivartia)

1998 - 2007

Etienne Davignon

- Société Générale de Belgique (Sibeka)

1986 - 2001

Carlo De Benedetti

- Cofide-Cir Group (Olivetti)

1983 - 2004

Rodolfo De Benedetti

- CIR

2006 - Ongoing

David de Pury

- BBC / ABB

1994 - 1996

Pierre de Tillesse

- Petrofina

1986 - 1990

Wisse Dekker

- Philips

1983 - 1993

Adolphe Demeure de Lespaul

- Petrofina

1984 - 1985

Thierry Desmarest

- TOTAL

1997 - Ongoing

Kenneth Durham

- Unilever

1983 - 1985

Bülent Eczacıbaşı

- Eczacıbaşı Group

2003 - Ongoing

Casimir Ehrnrooth

- UPM-Kymmene (Kymmene)

1993 - 1997

John Elkann

- Fiat

2005 - Ongoing

Roger Fauroux

- Saint-Gobain

1983 - 1986

Jean-René Fourtou

- Vivendi Universal (Rhône Poulenc) (Aventis)

1996 - 2004

Paolo Fresco

- Fiat

1998 - 2003

Raul Gardini

- Ferruzzi

1987 - 1991

José Antonio Garrido

- Iberdrola

1992 - 2002

Christopher Gent

- Vodafone

2002 - 2003

Fritz Gerber

- F. Hoffmann-La Roche

1989 - 2001

Alain Gomez

- Thomson

1987 - 1992

Klaus Götte

- Man

1988 - 1992

Pehr Gyllenhammar

- Volvo

1983 - 1994

Jürgen Hambrecht

- BASF

2007 - Ongoing

Ronald Hampel

- ICI

1995 - 1999

Bernard Hanon

- Renault

1983 - 1985

Jukka Härmälä

- StoraEnso

2001 - 2007

Ulrich Hartmann

- E.ON (Veba)

1994 - 2003

John Harvey-Jones

- ICI

1983 - 1985

Patrick Hayes

- Waterford Glass

1987 - 1989

Denys Henderson

- ICI

1992 - 1994

Cornelius Herkströter

- Royal Dutch / Shell

1995 - 1998

Antti Herlin

- KONE Corporation

2007 - Ongoing

Zsolt Hernádi

- MOL

2002 - Ongoing

Wolfgang Hilger

- Hoechst

1988 - 1994

Robert Horton

- BP

1991 - 1992

Franz Humer

- F. Hoffmann-La Roche

2001 - Ongoing

Daniel Janssen

- Solvay

1991 - 2006

Leif Johansson

- Volvo

2002 - Ongoing

Alain Joly

- Air Liquide

1997 - 2007

Henning Kagermann

- SAP

2004 - Ongoing

Kari Kairamo

- Nokia

1986 - 1988

Jak Kamhi

- Profilo Holding

1991 - 2003

Karlheinz Kaske

- Siemens

1984 - 1992

Klaus Kleinfeld

- Siemens

2005 - 2007

Gerard Kleisterlee

- Royal Philips Electronics

2001 - Ongoing

Heinz Kriwet

- Thyssen

1992 - 1996

Bruno Lafont

- Lafarge

2008 - Ongoing

Jean-Luc Lagardère

- Matra

1984 - 1986

Olivier Lecerf

- Lafarge Coppée

1983 - 1989

David Lees

- GKN

1995 - 2001

André Leysen

- Agfa Gevaert (Gevaert)

1989 - 2002

Thomas Leysen

- Umicore

2003 - Ongoing

Klaus Liesen

- Ruhrgas

1985 - 1986

Göran Lindahl

- ABB

2000 - 2001

Flemming Lindeløv

- Carlsberg

1997 - 2001

Peter Löscher

- Siemens

2007 - Ongoing

Ian MacGregor

- National Coal Board

1983 - 1986

Luis Magaña

- CEPSA

1987 - 1996

Floris Maljers

- Unilever

1988 - 1994

Pietro Marzotto

- Marzotto

1996 - 1997

Helmut Maucher

- Nestlé

1983 - 1999

Maersk Mc Kinney Møller

- A.P. Møller

1988 - 1992

Gary McGann

- Smurfit Kappa Group

2006 - Ongoing

Tom McKillop

- AstraZeneca

2002 - 2005

Hans Merkle

- Robert Bosch

1983 - 1992

Gérard Mestrallet

- GDF Suez (Suez Lyonnaise des Eaux)

2000 - Ongoing

Aloïs Michielsen

- Solvay

2006 - Ongoing

Thomas Middelhoff

- Bertelsmann

2001 - 2002

Charles Miller Smith

- ICI

1999 - 2002

Brian Moffat

- British Steel

1994 - 1996

Jérôme Monod

- Suez Lyonnaise des Eaux (Lyonnaise des Eaux)

1987 - 2000

Mark Moody-Stuart

- Royal Dutch / Shell

1998 - 2001

Egil Myklebust

- Norsk Hydro

1995 - 2002

Curt Nicolin

- ASEA

1983 - 1991

Harald Norvik

- Statoil

1992 - 1998

René Obermann

- Deutsche Telekom

2008 - Ongoing

Jorma Ollila

- Nokia

1997 - Ongoing

François-Xavier Ortoli

- Total

1988 - 1990

Théodore D. Papalexopoulos

- Titan Cement

1989 - 1997

Jean-Paul Parayre

- Dumez

1988 - 1990

Antony Pilkington

- Pilkington

1984 - 1995

Bernd Pischetsrieder

- Volkswagen

2003 - 2007

Pasquale Pistorio

- STMicroelectronics

2002 - 2006

Manuel Pizarro

- Endesa

2005 - 2007

Louis von Planta

- Ciba-Geigy

1983 - 1986

Hasso Plattner

- SAP

2000 - 2003

Benoît Potier

- Air Liquide

2007 - Ongoing

Lars Ramqvist

- Ericsson

1994 - 2002

Eivind Reiten

- Norsk Hydro

2002 - Ongoing

Edzard Reuter

- Airbus Industrie (Daimler-Benz)

1988 - 1998

Antoine Riboud

- Danone (BSN)

1983 - 1985

Franck Riboud

- Danone

1998 - 2000

Kai-Uwe Ricke

- Deutsche Telekom

2003 - 2007

Cesare Romiti

- Fiat

1997 - 1998

John Rose

- Rolls-Royce

2003 - 2008

James Ross

- Cable & Wireless

1994 - 1995

Nigel Rudd

- Pilkington

1995 - 2001

Wolfgang Ruttensstorfer

- OMV

2002 - Ongoing

Anthony Ruys

- Heineken

2004 - 2005

Tony Ryan

- GPA

1989 - 1993

Güler Sabanci

- Sabanci Holding

Ongoing

Paolo Scaroni

- Eni (ENEL)

2005 - Ongoing

Paolo Scaroni

- Pilkington

2001 - 2002

Richard Schenz - OMV

1996

- 2002

Stephan Schmidheiny - ANOVA (Eternit)

1984

- 1993

Manfred Schneider - Bayer  
1994 - Ongoing  
Robert Scholey  
• British Steel  
1990 - 1992  
Jürgen Schrempp  
• DaimlerChrysler (Daimler Benz)  
1995 - 1999  
Louis Schweitzer  
• Renault  
1995 - Ongoing  
Wolfgang Seelig  
• Siemens  
1983 - 1984  
Michael Sekyra  
• Austrian Industries  
1990 - 1993  
Patrick Sheehy  
• B.A.T Industries  
1986 - 1995  
David Simon  
• BP  
1993 - 1997  
George Simpson  
• Marconi (General Electric Company)  
1997 - 2001  
Paul Skinner  
• Rio Tinto  
2005 - Ongoing  
Michael Smurfit  
• Smurfit Kappa Group (Jefferson Smurfit)  
1995 - 2006  
Luis Solana  
• Telefónica  
1985 - 1989  
Jacques Solvay  
• Solvay  
1988 - 1991  
Ron Sommer  
• Deutsche Telekom  
1999 - 2002  
Dieter Spethmann  
• Thyssen  
1983 - 1992  
Peter Sutherland

- BP

1997 - Ongoing  
Poul J. Svanholm

- Carlsberg

1986 - 1996  
Morris Tabaksblat

- Reed Elsevier (Unilever)

1994 - 2003  
Josef Taus

- Constantia

1985 - 1989  
Serge Tchuruk

- Alcatel Alsthom (TOTAL)

1990 - 1997  
Jan Timmer

- Philips

1990 - 1996  
Marco Tronchetti Provera

- Pirelli

1992 - 2005  
Heinrich v. Pierer

- Siemens

1993 - 2004  
Cornelis van der Klugt

- Philips

1988 - 1990  
Jeroen van der Veer

- Royal Dutch Shell

2004 - Ongoing  
Cees van Lede

- Akzo Nobel

1998 - 2003  
Lo Van Wachem

- Royal Dutch / Shell

1988 - 1992  
Cándido Velázquez

- Telefónica

1989 - 1996  
Ben Verwaayen

- BT

2004 - 2008  
Jacopo Vittorelli

- Pirelli

1984 - 1992  
Simo Vuorilehto

- Nokia
- 1989 - 1992
- Marcus Wallenberg
- Investor AB
- 2002 - 2005
- Jacob Wallenberg
- Investor
- 2005 - Ongoing
- Paul Walsh
- Diageo
- 2003 - 2006
- Philip Watts
- Royal Dutch / Shell
- 2001 - 2004
- Jürgen Weber
- Deutsche Lufthansa
- 1999 - 2004
- Hans Wijers
- Akzo Nobel
- 2003 - Ongoing
- Mark Wössner
- Bertelsmann
- 1994 - 2001

Le Comité européen de la Chambre américaine du commerce (AmCham EU) :  
<http://www.eucommittee.be>

Liste des adhérents :

- 3M Europe
- Accenture
- ACN
- ADT Fire & Security
- Agilent Technologies
- Alcoa Europe
- American Express
- American International Group, INC
- Amgen
- Amway (Europe) Ltd.
- Apple
- Arnold & Porter
- ASDA (Part of Wal-Mart Stores)
- AT&T Inc.
- Avaya
- Avon Products

- Baker & McKenzie
- Barclays Bank PLC
- Baxter World Trade Corporation
- Biogen Idec
- Brink's EMEA
- Brink's EMEA
- Bristol-Myers Squibb Company
- British American Tobacco
- Brown-Forman
- Burson-Marsteller
- Cargill Europe
- Caterpillar
- Chevron Corporation
- Chiquita
- Chubb Insurance Company of Europe
- Cisco
- Citi
- Cleary, Gottlieb, Steen & Hamilton LLP
- ConocoPhillips
- Corning International Corporation
- Covington & Burling
- Credit Suisse
- Daimler
- Dechert LLP
- Deere & Company
- Dell
- Dewey & Leboeuf
- DLA Piper UK LLP
- Dow
- DuPont de Nemours International S.A.
- Eamonn Bates Europe Public Affairs
- Eastman Kodak Company
- eBay Group
- Edelman
- EDS
- Eli Lilly & Company
- EPPA Partnership SA
- Ernst & Young
- ExxonMobil Petroleum & Chemical
- Federal Express Europe
- First Solar
- Fleishman-Hillard
- Foley & Lardner LLP
- Freshfields Bruckhaus Deringer
- GE

- General Motors Europe
- Goldman Sachs International
- Goodyear Dunlop
- Google
- Herbalife International Inc.
- Heuking Kühn Lüer Wojtek
- Hewlett-Packard
- Hill & Knowlton
- Hogan & Hartson LLP
- Honeywell Europe
- Houston Consulting Europe
- IBM
- Intel Corporation
- International Paper
- Johnson & Johnson
- JPMorgan
- Keller and Heckman LLP
- Kraft Foods International
- Kreab
- Latham & Watkins LLP
- Linklaters
- Lockheed Martin Global, Inc.
- Lovells LLP
- LyondellBasell
- Mars
- Mary Kay Inc.
- MasterCard Europe
- Mattel Europe
- Mayer Brown
- McDonald's Europe
- McKinsey & Company
- Merck Sharp & Dohme
- Merial
- Merrill Lynch
- Microsoft Europe
- Monsanto
- Morgan, Lewis & Bockius, LLP
- Morgan Stanley International
- Motorola
- Nike EMEA
- Nortel
- Oracle
- Partylite
- Paul, Hastings, Janofsky & Walker Europe LLP
- PepsiCo

- Pfizer
- Philip Morris International
- Business Solutions-Pitney Bowes
- Procter & Gamble
- Qualcomm
- Raytheon International Inc.
- Rohm and Haas
- SAS
- Sidley Austin LLP
- Skadden, Arps, Slate, Meagher & Flom
- Squire, Sanders & Dempsey LLP
- Standard & Poor's/McGraw-Hill Companies
- State Street
- Steptoe & Johnson LLP
- Sun Microsystems Inc.
- Syngenta International AG
- The Black & decker Corporation
- The Boeing Company
- The Coca-Cola Company
- The Estee Lauder Companies INC.
- Time Warner
- UBS
- United Technologies Corporation
- UPS
- Van Bael & Bellis
- VeriSign
- Verizon Business
- Weber Shandwick
- Westinghouse Electric Company
- Whirlpool Europe
- White & Case LLP
- Wilmer, Cutler Pickering Hale & Dorr LLP

TransAtlantique Business Dialog

TABD

<http://www.tabd.com>

Membres États-Uniens :

- AIG
- Arch Chemicals
- CA, Inc.
- Citigroup
- The Coca-Cola Company

- Cross Match Technologies, Inc.
- Deloitte
- Ernst & Young
- FedEx
- GE
- KPMG International
- Merck and Co, Inc.
- Microsoft
- Pfizer
- PricewaterhouseCoopers
- Tramco
- TravelPort

Membres européens :

- Akzo Nobel
- AstraZeneca
- Atemation
- BASF
- British Airways
- British American Tobacco
- BT
- Deutsche Bank
- Ferrovia
- Heitkamp & Thumann
- Lafarge
- Philips
- Siemens
- Stora Enso
- Unilever